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EUROPEAN NEIGHBORHOOD AND  
PARTNERSHIP INSTRUMENT (ENPI)  
EAST COUNTRIES FOREST LAW  
ENFORCEMENT AND GOVERNANCE  
(FLEG) II PROGRAM COMPLEMENTARY  
MEASURES FOR ARMENIA & GEORGIA

 AUSTRIAN  
DEVELOPMENT  
COOPERATION

 **THE WORLD BANK**  
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Program is funded by the Austrian Development Agency (ADA) with funds of Austrian Development Cooperation and implemented by the World Bank in partnership with IUCN and WWF

## ***ENPI-FLEG II***

### ***Some lessons learnt***

Final SC Meeting, Georgia, February 7-8, 2018

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The objectives of the Program: to support countries in strengthening **forest governance** through improving implementation of relevant **international processes**, **enhancing their forest policy**, legislation and institutional arrangements, and **developing, testing and evaluating sustainable forest management models** at the local level on a pilot basis for future replication



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## Three specific Program objectives

PDO 1: Implementation of the 2005 St. Petersburg FLEG Ministerial Declaration and ensuring continuation of the process launched in 2005 (regional level)

PDO 2: Formulation and implementation of sustainable forest sector policies, including legal and administrative reforms for sustainable forest management and protection (national level)

PDO 3: Demonstration of best sustainable forest management practices in targeted areas for further replication (sub-national level).



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Priority Areas ARMENIA	PDO I	PDO II	PDO III
Support for the development of forest policy and legislation	X	X	
Pilot activities for sustainable forest management			X
Forest case studies			X
Capacity building and training	X	X	X
Public awareness and dissemination of results		X	
Priority Areas - GEORGIA	PDO I	PDO II	PDO III
Support for the development of forest policy and legislation	X	X	
Forest inventory support			X
Pilot activities for sustainable forest management			X
Forest case studies		X	X
Capacity building and training		X	X
Public awareness and dissemination of results		X	



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Country/region	Activities	Documented outputs	Events	NPAC meetings
Armenia	12	10	6	5
Azerbaijan	11	12	7	7
Belarus	14	8	4	9
Georgia	16	16	5	7
Moldova	35	10	9	8
Russian Fed	12	24	27	6
Ukraine	4	15	16	3
Regional	15	12	15	-
<b>TOTAL</b>	<b>119</b>	<b>107</b>	<b>89</b>	<b>45</b>



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## C. Ratings Summary

### C.1 Performance Rating by ICR

Outcomes:	Moderately Satisfactory
Risk to Development Outcome:	Substantial
World Bank Performance:	Moderately Satisfactory
Grantee Performance:	Moderately Satisfactory



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## C.2 Detailed Ratings of World Bank and Borrower Performance (by ICR)

Bank	Ratings	Borrower	Ratings
Quality at Entry:	Moderately Satisfactory	Government:	Satisfactory
Quality of Supervision:	Moderately Satisfactory	Implementing Agency/Agencies:	Moderately Satisfactory
Overall World Bank Performance:	Moderately Satisfactory	Overall Borrower Performance:	Moderately Satisfactory



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Lesson 1: Design projects to synchronize with the policy enabling environment and align with government agendas.







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**Lesson 2: Government-led multi-stakeholder platforms can be highly effective mechanisms for promoting country ownership, but can also dilute overall Program coherence**

## Role of NPACs





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**Lesson 3: Regional activities proved more difficult to organize and promote than national or subnational level activities.**





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Lesson 4: Project coherence will increase when program ambitions are in line with budgets.





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Lesson 5. For technical assistance programs, such as FLEG, it may be difficult to design indicators

MEASURE  
SUCCESS





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## ***Exit strategies from the complementary EU-funded FLEG II Program (2012–2016):***

- final workshops in all 7 ENPI countries
- NPAC remains functioning

### Armenia:

Pilot forest communities with degraded areas were identified and mapped as priority regions for potential forest or landscape restoration in Armenia  
Memorandum of Understanding for cooperation in forest sector between Armenia and Georgia (awaiting formal clearance for signing)

### Georgia:

Draft Forest Code is scheduled for Parliamentary review  
Memorandum of Understanding for cooperation in forest sector between Armenia and Georgia (awaiting formal clearance for signing)



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Thank you